Consumer Goods

Makeover needed to boost demand



Sector Report

SECTOR UPDATE

December 12, 2023

NIFTY 50: 20,997

CII's National FMCG summit focused on re-igniting growth in the FMCG sector, where reducing FMCG slowdown remains the key agenda. In a consumption-driven economy, where real GDP CAGR stood at 5.9% over 2007-2023, real household consumption grew 6.1%, but FMCG volume CAGR stood at 3.4%. Looking at sector growth data, it is evident that FMCG companies need to not only transform to address demand better but also be agile & nimble in terms of category development efforts and innovations. Going ahead, FMCG leaders remain optimistic about growth recovery. We have a similar view, and prefer GCPL, Dabur, ITC and Emami in our coverage universe. We maintain ADD on HUL and Britannia, and REDUCE on Marico, while retaining SELL on Colgate.

FMCG sector volume lags real GDP growth; earnings driven by margin

India remains a consumption-driven economy, where spending per household has been tracking real GDP growth in the last 15 years. However, volume growth for the FMCG sector has lagged, with only ~3% growth. Delving deeper into income-class households reveals that affluent households (with annual income of Rs1mn & above) represent ~16%, which drives 32% of sector spending. This contribution is materially higher for other consumption categories (Exhibit 4). Interestingly, FMCG volume per household has seen moderation in the last decade in Urban, while remaining steady in Rural (Exhibit 7). Re-igniting growth ahead, as per BCG, would be driven by: a) focus on category and segments, b) shift in focus from penetration to usage and frequency, c) emphasis on share of wallet than on competition, d) communication to convert user being key, e) keeping growth as a KPI and diversity in management team (learnings from other sectors).

Charting growth ahead - Views from HUL, Colgate, Dabur, Marico and L'Oreal

In the context of slow structural growth in the past, the CEO panel that comprised of management teams from Colgate, Dabur, Marico, HUL and L'Oreal noted the need for category development efforts (lagging in the last decade), value-added innovations (consumer is ready to pay price for value), upgrading consumer from price-point packs (1/3rd business for HUL) and distribution depth. The management noted that focus on profitability is a result of inflation, owing to which companies have curtailed A&P spending, and which, in a loop, has been impacting category innovation and has thus led to structural slowdown. Ahead, focus needs to shift on category development and addressing consumer needs better, with value-added innovation. Meeting the needs of the consumer cohort is key which, with tech assessing, is being managed in a better manner now.

Select categories far better, aided by improved execution and external factors

Select FMCG categories emerged as a star category, wherein growth has been faster. At closer look, the factors leading to improved growth for categories are: a) better innovation (Noodles, HI, Shampoo and Oats), b) SKU expansion (bottled soft drinks, toilet cleaners and biscuits), c) durables penetration (washing machine aided Matic and liquid laundry), d) policy actions (women hygiene and toilet cleaners) e) wealth effect (Pasta, ready to eat and cook foods, Ketchup, etc.) and f) convenience (Noodles, Breakfast cereals, etc).

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Rating, Target Price and Valuation

		СМР	TP	Upside	P/E	(x)	EV/EBI1	DA (x)
	Rating	(Rs)	(Rs)	(%)	FY25E	FY26E	FY25E	FY26E
Britannia Industries	ADD	4,945	5,250	6	48.8	42.1	33.3	29.4
Colgate-Palmolive	SELL	2,297	1,800	(22)	46.5	42.9	31.4	29.1
Dabur India	BUY	548	650	19	41.4	36.9	30.4	26.8
Emami	BUY	498	625	26	25.8	23.4	18.4	16.4
Godrej Consumer Products	BUY	1,026	1,200	17	42.8	36.5	28.6	25.0
Hindustan Unilever	ADD	2,525	2,800	11	49.6	44.4	35.0	31.3
ITC	BUY	449	525	17	25.3	23.3	19.6	18.0
Marico	REDUCE	531	560	6	42.1	37.7	29.9	26.8

Source: Company, Emkay Research

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Volume recovery becoming crucial

Exhibit 1: India remains a consumption -driven economy

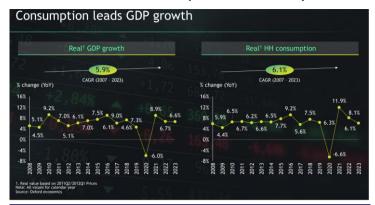
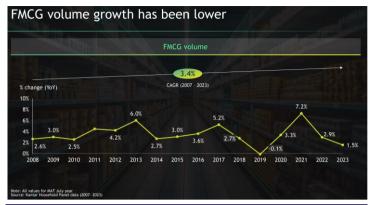
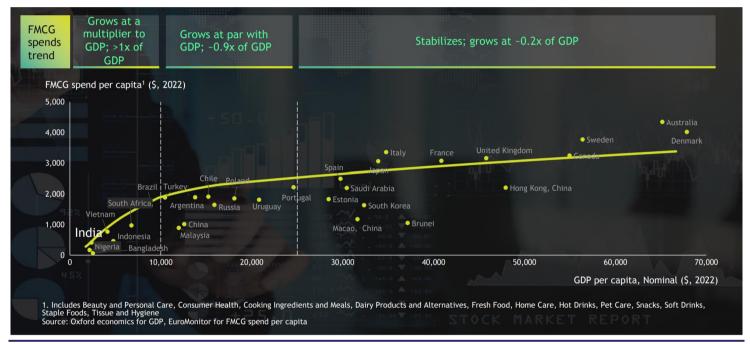


Exhibit 2: FMCG volume growth lagged real GDP growth



Source: BCG, CII (quoting Kantar data)

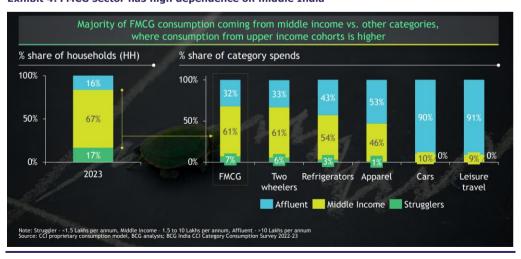
Exhibit 3: FMCG spending across the world - India's growth pattern differs from the global trend



Source: BCG, CII

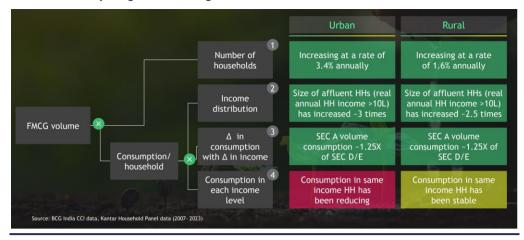
Source: BCG, CII

Exhibit 4: FMCG sector has high dependence on middle India



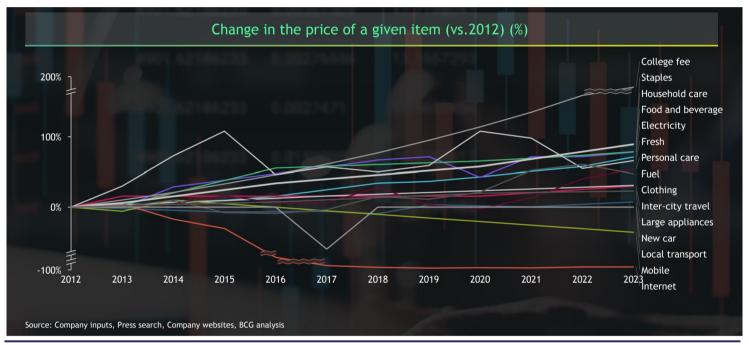
Source: Company

Exhibit 5: Decomposing FMCG sector growth



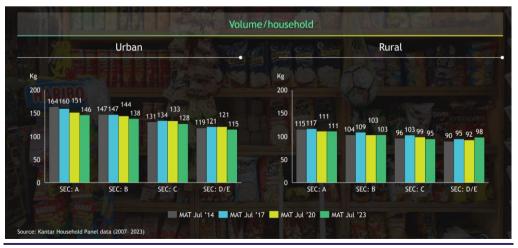
Source: CII, BCG

Exhibit 6: Relative pricing has been higher in the FMCG sector, which has also affected growth



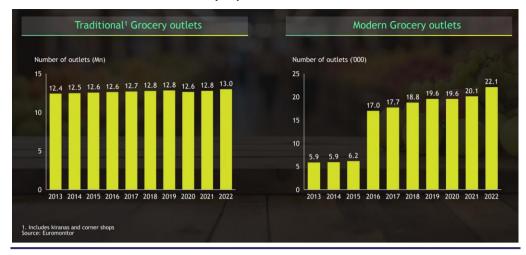
Source: BCG, CII

Exhibit 7: Volume per household has declined in Urban, but remains steady in Rural (within the same income segment)



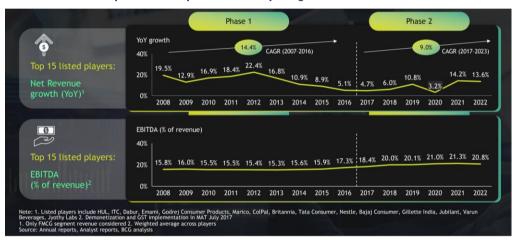
Source: CII, BCG

Exhibit 8: FMCG distribution saw steady expansion



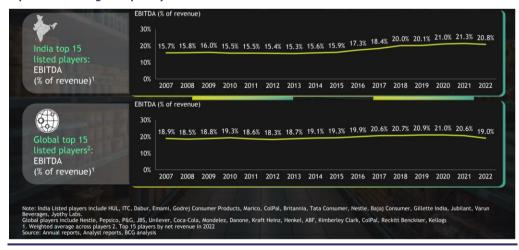
Source: CII, BCG

Exhibit 9: Profitability has been key and is aided by margin thrust



Source: CII, BCG

Exhibit 10: Margin driven earnings delivery tough ahead with margins at peak levels (clocking at a premium over global peers)



Source: CII, BCG

Exhibit 11: Select FMCG categories have fared better and aided growth (Urban India)



Source: BCG, CII

Learnings from winner categories

Exhibit 12: Star categories in FMCG

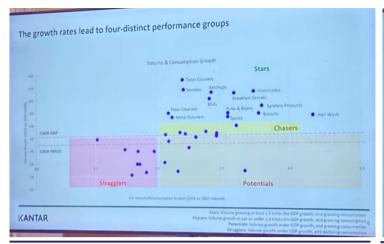
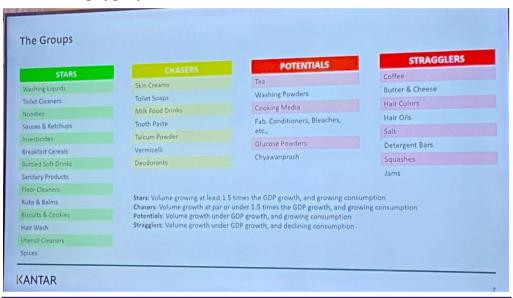


Exhibit 13: Star FMCG categories clocking better growth



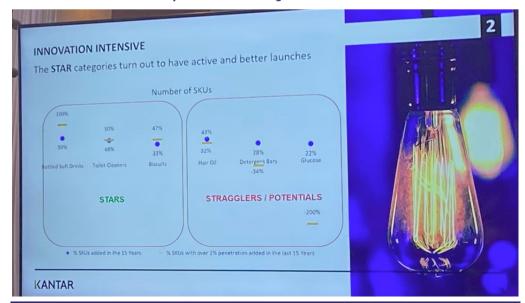
Source: BCG, CII (quoting Kantar data)

Exhibit 14: Category groups



Source: Kantar, CII

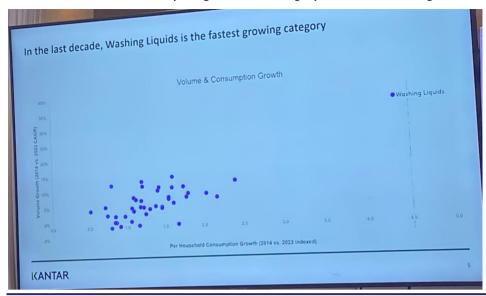
Exhibit 15: Innovation intensity better in star categories



Source: Kantar, CII

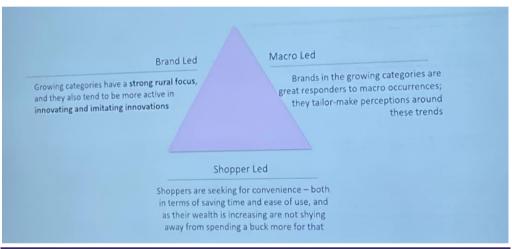
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Exhibit 16: Volume and consumption growth in washing liquids have been strong



Source: Kantar, CII

Exhibit 17: Key enablers of growth



Source: Kantar, CII

Innovations have been the key enabler

Exhibit 18: Innovation intensity high in Noodles



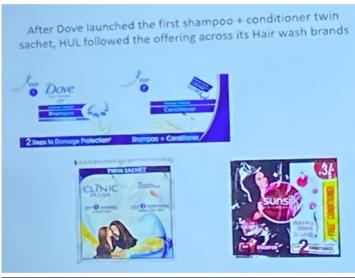
Source: Kantar, CII

Exhibit 19: Innovation in Household Insecticides



Source: Kantar, CII

Exhibit 20: Innovation in Shampoo



Source: BCG, CII

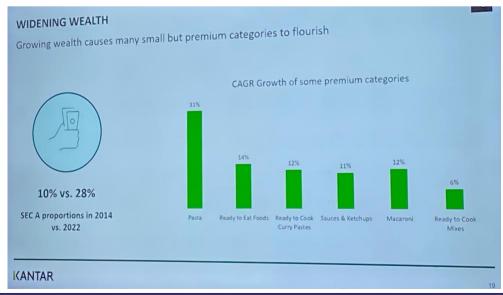
Exhibit 21: Innovation in oats



Source: BCG, CII (quoting Kantar data)

Wealth growth tapped well in premium segments

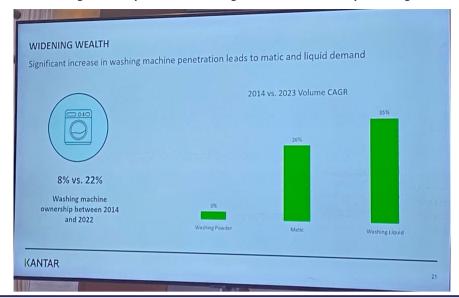
Exhibit 22: Premium categories benefitted from growing wealth



Source: Kantar, CII

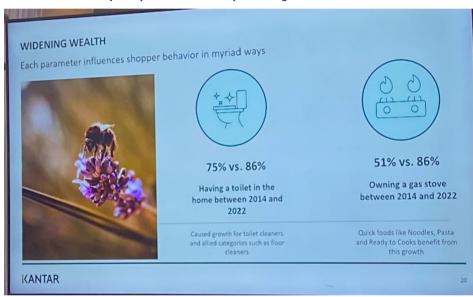
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Exhibit 23: Washing machine penetration aided growth for matic and liquid detergents



Source: Kantar, CII

Exhibit 24: The Consumption pattern has reshaped with growth in wealth



Source: Kantar, CII

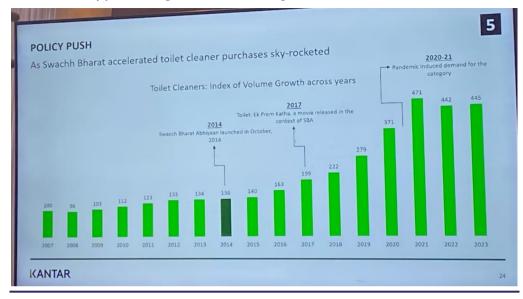
Convenience aided select categories

Exhibit 25: Convenience aided growth



Select categories benefitted from the policy push

Exhibit 26: Policy push aided growth for select categories - Toilet Cleaners



Source: Kantar, CII

Exhibit 27: Policy push aided growth for select categories - Sanitary napkins



Source: Kantar, CII

Exhibit 28: Policy push adopted by FMCG companies – Reckitt Benckiser and HUL cashed in on swatch bharat mission



Source: Kantar, CII

Valuations

FMCG sector valuations (ex-ITC at $\sim 53x$ PE) have been hovering near the 10-year historical average forward PER of 49x. Despite the volume weakness, sustained valuation has been a factor of double-digit earnings delivery driven by the margin recovery. As companies look to recoup margin in FY24, we see the need for volume recovery in FY25 for upholding the double-digit earnings growth momentum. In our coverage universe, we prefer GCPL, Dabur, ITC and Emami. We maintain ADD on HUL and Britannia, and REDUCE on Marico, while retaining SELL on Colgate.

Exhibit 29: One-Year forward PER for the FMCG sector (ex-ITC)



Source: Company, Bloomberg, Emkay Research

Note: We have considered financials for Britannia, Colgate, Dabur, Godrej Consumer, Hindustan Unilever, Marico and Nestlé India; estimates are based on Bloomberg consensus

Exhibit 30: FMCG sector valuation (one-year forward PER) premium over the Sensex



Source: Company, Bloomberg, Emkay Research

Exhibit 31: Stock price performance of our FMCG universe

Company name	Mcap (Rs mn)	CMP (Rs/sh)	5 days	1-month	3-month	6-month	1-year	3-year CAGR	5-year CAGR	10-year CAGR
Sensex			2%	5%	3%	8%	7%	14%	13%	12%
Britannia Industries	1,197,296	4,971	5%	9%	9%	6%	11%	10%	9%	27%
Colgate-Palmolive India	619,923	2,279	4%	8%	17%	42%	41%	14%	13%	14%
Dabur India	958,938	541	0%	1%	-3%	-3%	-8%	3%	6%	13%
Emami	227,163	516	4%	1%	-1%	30%	12%	7%	4%	8%
Godrej Consumer Products	1,048,800	1,025	1%	0%	2%	-3%	16%	13%	6%	14%
Hindustan Unilever	6,023,530	2,564	2%	2%	2%	-6%	-2%	5%	7%	16%
ITC	5,610,344	450	2%	4%	3%	1%	34%	31%	10%	8%
Marico	694,592	537	1%	2%	-7%	-2%	7%	11%	9%	18%
Nestlé India	2,346,624	24,339	0%	1%	12%	10%	23%	11%	18%	17%
Jyothy Laboratories	163,059	444	3%	23%	23%	113%	111%	45%	19%	16%
Tata Consumer	875,919	943	1%	3%	11%	18%	19%	19%	35%	20%
Bajaj Consumer	31,712	222	0%	-6%	-12%	18%	31%	4%	-9%	0%
Agro Tech	21,378	877	7%	8%	-4%	12%	8%	5%	9%	5%
Zydus Wellness	98,165	1,543	-2%	0%	-5%	4%	-4%	-5%	5%	11%
Adani Wilmar	442,216	340	8%	7%	-3%	-22%	-47%			
Bikaji Foods International	138,474	554	3%	16%	15%	45%				
Mrs Bectors Food Specialities	71,719	1,219	-1%	7%	17%	56%	183%			

Source: Company, Emkay Research

Note: Prices based on close of business on 8-Dec-2023

Exhibit 32: Emkay FMCG coverage - Valuation snapshot

	СМР	Мсар	Reco	TP	Upside		P/E (x)		EV/	EBITDA	(x)	EV	/sales (()
	(Rs/sh)	(Rs bn)		(Rs/sh)	(%)	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E
Britannia Industries	4,945	1,191	Add	5,250	6	55.0	48.8	42.1	37.5	33.3	29.4	7.1	6.4	5.8
Colgate-Palmolive	2,297	625	Sell	1,800	-22	49.5	46.5	42.9	33.5	31.4	29.1	10.8	10.1	9.3
Dabur India	548	970	Buy	650	19	48.9	41.4	36.9	36.0	30.4	26.8	7.2	6.4	5.7
Emami	498	219	Buy	625	26	28.0	25.8	23.4	20.6	18.4	16.4	5.7	5.2	4.7
Godrej Consumer Products	1,026	1,049	Buy	1,200	17	53.7	42.8	36.5	34.9	28.6	25.0	7.0	6.4	5.7
Hindustan Unilever	2,525	5,933	Add	2,800	11	56.4	49.6	44.4	39.6	35.0	31.3	9.5	8.6	7.8
ITC	449	5,602	Buy	525	17	28.1	24.8	22.6	21.7	19.0	17.3	7.6	7.0	6.4
Marico	531	686	Reduce	560	6	45.8	42.1	37.7	32.6	29.9	26.8	6.8	6.0	5.4

Source: Company, Bloomberg, Emkay Research

Note: Prices based on close of business on 8-Dec-2023

Exhibit 33: Emkay FMCG coverage – Financial ratios

	EBITDA margin (%)		ı	RoE (%)		ROIC (%)			Dividend yield (%)			
	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E
Britannia Industries	18.6	18.9	19.4	61.7	66.3	70.2	68.0	69.9	79.1	1.7	2.0	2.3
Colgate-Palmolive	32.0	31.8	31.9	70.6	69.4	69.7	195.6	275.9	428.4	1.8	1.9	2.1
Dabur India	19.8	20.9	21.2	21.1	22.8	23.2	42.9	50.2	57.7	1.1	1.4	1.6
Emami	27.5	27.8	28.1	30.3	28.0	27.5	44.7	50.7	57.6	1.8	2.0	2.2
Godrej Consumer Products	19.8	22.1	22.6	13.5	15.8	17.4	16.2	18.1	20.5	1.1	1.3	1.8
Hindustan Unilever	23.5	24.2	24.6	20.8	23.4	26.1	22.0	25.3	28.6	1.7	2.0	2.3
ITC	34.9	36.5	36.9	29.4	32.0	32.8	28.7	31.5	32.4	3.1	3.3	3.7
Marico	20.6	19.9	19.9	37.1	36.2	36.4	72.0	72.6	74.8	1.5	1.7	1.9

Source: Company, Bloomberg, Emkay Research

Appendix - New launches from Britannia

Exhibit 34: Entry into protein bar segment (priced at Rs390/6 packs of 45gm bar)



Source: Company

Exhibit 35: Extension into Millet based breads (Priced at Rs60/300gm)



Source: Company

Exhibit 36: Launch of premium snacks under Better SNACK Co. (foxnuts priced at Rs135/75gm)



Source: Company

BRITANNIA INDUSTRIES

RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	4,853	5,250	Add	Nitin Gupta
24-Nov-23	4,644	5,250	Buy	Nitin Gupta
02-Nov-23	4,527	5,250	Buy	Nitin Gupta
20-Oct-23	4,580	5,350	Buy	Nitin Gupta
03-Oct-23	4,495	5,350	Buy	Nitin Gupta
28-Aug-23	4,511	5,350	Buy	Nitin Gupta
15-Aug-23	4,500	5,350	Buy	Nitin Gupta
07-Aug-23	4,660	5,350	Buy	Nitin Gupta
06-Aug-23	4,799	5,550	Buy	Nitin Gupta
18-Jun-23	5,045	5,700	Buy	Nitin Gupta
15-Jun-23	4,975	5,700	Buy	Nitin Gupta

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Bloomberg, Company, Emkay Research

COLGATE-PALMOLIVE RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	2,196	1,800	Sell	Nitin Gupta
24-Nov-23	2,195	1,800	Sell	Nitin Gupta
26-Oct-23	2,034	1,800	Sell	Nitin Gupta
24-Oct-23	2,076	1,800	Sell	Nitin Gupta
20-Oct-23	2,111	1,800	Sell	Nitin Gupta
03-Oct-23	1,978	1,800	Sell	Nitin Gupta
28-Aug-23	1,936	1,720	Sell	Nitin Gupta
22-Aug-23	1,940	1,720	Sell	Nitin Gupta
15-Aug-23	1,963	1,720	Sell	Nitin Gupta
27-Jul-23	2,002	1,720	Sell	Nitin Gupta
04-Jul-23	1,705	1,560	Sell	Nitin Gupta

Source: Company, Emkay Research



DABUR INDIA RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	538	650	Buy	Nitin Gupta
30-Nov-23	538	650	Buy	Nitin Gupta
24-Nov-23	537	650	Buy	Nitin Gupta
24-Nov-23	537	650	Buy	Nitin Gupta
03-Nov-23	536	650	Buy	Nitin Gupta
03-Nov-23	536	650	Buy	Nitin Gupta
20-Oct-23	525	650	Buy	Nitin Gupta
20-Oct-23	525	650	Buy	Nitin Gupta
19-Oct-23	526	650	Buy	Nitin Gupta
19-Oct-23	526	650	Buy	Nitin Gupta
06-Oct-23	547	650	Buy	Nitin Gupta
06-Oct-23	547	650	Buy	Nitin Gupta
03-Oct-23	554	650	Buy	Nitin Gupta
03-Oct-23	554	650	Buy	Nitin Gupta

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Bloomberg, Company, Emkay Research

EMAMI RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	506	625	Buy	Nitin Gupta
30-Nov-23	506	625	Buy	Nitin Gupta
24-Nov-23	504	625	Buy	Nitin Gupta
24-Nov-23	504	625	Buy	Nitin Gupta
06-Nov-23	519	625	Buy	Nitin Gupta
06-Nov-23	519	625	Buy	Nitin Gupta
20-Oct-23	510	625	Buy	Nitin Gupta
20-Oct-23	510	625	Buy	Nitin Gupta
03-Oct-23	535	625	Buy	Nitin Gupta
03-Oct-23	535	625	Buy	Nitin Gupta
25-Sep-23	515	625	Buy	Nitin Gupta
25-Sep-23	515	625	Buy	Nitin Gupta

Source: Company, Emkay Research



GODREJ CONSUMER PRODUCTS RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	1,008	1,200	Buy	Nitin Gupta
24-Nov-23	1,010	1,200	Buy	Nitin Gupta
17-Nov-23	997	1,200	Buy	Nitin Gupta
01-Nov-23	975	1,200	Buy	Nitin Gupta
20-Oct-23	988	1,200	Buy	Nitin Gupta
03-Oct-23	993	1,200	Buy	Nitin Gupta
28-Aug-23	1,028	1,225	Buy	Nitin Gupta
15-Aug-23	1,036	1,225	Buy	Nitin Gupta
08-Aug-23	1,009	1,225	Buy	Nitin Gupta
30-Jun-23	1,081	1,225	Buy	Nitin Gupta

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Bloomberg, Company, Emkay Research

HINDUSTAN UNILEVER RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	2,546	2,800	Add	Nitin Gupta
24-Nov-23	2,515	2,800	Hold	Nitin Gupta
20-Oct-23	2,495	2,800	Hold	Nitin Gupta
03-Oct-23	2,469	2,800	Hold	Nitin Gupta
28-Aug-23	2,556	2,850	Hold	Nitin Gupta
15-Aug-23	2,533	2,850	Hold	Nitin Gupta
20-Jul-23	2,703	2,850	Hold	Nitin Gupta
25-Jun-23	2,642	2,850	Hold	Nitin Gupta

Source: Company, Emkay Research



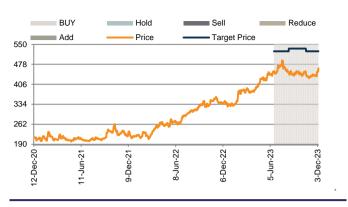
ITC

RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	436	525	Buy	Nitin Gupta
24-Nov-23	438	525	Buy	Nitin Gupta
20-Oct-23	438	525	Buy	Nitin Gupta
03-Oct-23	440	535	Buy	Nitin Gupta
28-Aug-23	441	535	Buy	Nitin Gupta
15-Aug-23	449	535	Buy	Nitin Gupta
28-Jul-23	468	525	Buy	Nitin Gupta
24-Jul-23	471	525	Buy	Nitin Gupta
15-Jul-23	473	525	Buy	Nitin Gupta
19-Jun-23	454	525	Buy	Nitin Gupta

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Bloomberg, Company, Emkay Research

MARICO RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (INR)	TP (INR)	Rating	Analyst
30-Nov-23	539	560	Reduce	Nitin Gupta
24-Nov-23	524	560	Hold	Nitin Gupta
30-Oct-23	532	560	Hold	Nitin Gupta
20-Oct-23	542	585	Hold	Nitin Gupta
04-Oct-23	571	585	Hold	Nitin Gupta
03-Oct-23	576	585	Hold	Nitin Gupta
28-Aug-23	558	565	Hold	Nitin Gupta
15-Aug-23	568	565	Hold	Nitin Gupta
31-Jul-23	561	565	Hold	Nitin Gupta

Source: Company, Emkay Research





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Emkay Rating Distribution

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Ratings	Expected Return within the next 12-18 months.
BUY	>15% upside
ADD	5-15% upside
REDUCE	5% upside to 15% downside
SELL	<15% downside

Emkay Global Financial Services Ltd.

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